ANADOLU EFES BİRACILIK VE MALT SAN. A.Ş.

ANADOLU

MANAGEMENT CHANGE

March 14, 2014 - Anadolu Efes today announced that Mr. Tuğrul Ağırbaş, who has been

serving as Efes Russia Managing Director since November 2011, will be appointed as

"Eastern Europe and CIS Group Managing Director" as of May 1, 2014. As of the same date,

Mr. Robin Michael Goetzsche will be appointed as Efes Russia Managing Director. Both Mr.

Tuğrul Ağırbaş and Mr. Robin Michael Goetzsche will directly report to Mr. Damian Gammell,

Beverage Group President and Anadolu Efes CEO.

Mr. Yüksel Gökbulut, who is currently serving as Eastern Europe and CIS Group Managing

Director, will be appointed as "Commercial, Market Development and Corporate Affairs

Director" as of May 1, 2014, and will report to Mr. Hüseyin Akın, Deputy CEO of Beverage

Group.

Having joined our Group in 1990 as Project Development Specialist, Mr. Ağırbaş served as

Marketing Specialist, Istanbul Region Sales Supervisor, New Product Development

Supervisor, Group Product Manager, Sales Manager of Marmara Region and Marketing

Manager of Miller. Mr. Ağırbaş was appointed as the Marketing Director of Efes Russia in 2001

and Managing Director of Efes Russia in June 2005. He assumed the post of Efes Turkey

Managing Director on 1 January 2010. Mr. Ağırbaş was appointed Managing Director of Efes

Russia again on 1 November 2011.

Mr. Robin Michael Goetzsche joined SABMiller Ltd. in 1987 as Brand Manager. He served as

Brand Group Manager, District Manager Soweto & Chamdor (West Johannesburg), National

Trade Marketing Manager, Kwa-Zulu Natal Region General Manager, Chamdor Region

General Manager, Sales & Distribution Director, and Central and West Africa Operations

For further information regarding Anadolu Efes, please visit our website at http://www.anadoluefes.com/ or you may contact;



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Director. Since 2008, Mr. Goetzsche has been serving as Managing Director of Tanzania

Breweries Ltd. and Operations Director of SABMiller East Africa.

Mr. Yüksel Gökbulut joined our Group as a Marketing Specialist in 1990 and worked as a

Market Research Supervisor, Assistant Sales Manager, Eastern Europe Marketing Manager,

Marketing Director of Turkey Beer Operations, Sales Director of Efes Beer Group and

Marketing & Sales Director of Efes Beer Group. After being appointed as Efes Russia

Managing Director as of January 2010, Mr. Gökbulut was appointed as Eastern Europe and

CIS Group Managing Director on November 2011.

E-mail: ayse.dirik@anadoluefes.com